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10 December 1974

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MEMORANDUM FOR: [REDACTED]

Executive Assistant to the D/DCI/NIO

SUBJECT: Post-Audit of Finished Intelligence

1. Comments of Mr. Winston Lord, Director, Policy Planning Staff, Department of State (given to the NIO/SP on 18 November 1974):

He regularly reads the NID. His staff member for strategic programs and SALT, Mr. Charles Zemach, says he uses it as a double-check to be certain that the flow of current intelligence materials he receives -- largely from State/INR -- is complete. He finds the newspaper format very helpful in assisting a busy person to make a quick scan for items of interest to him. Zemach said that beyond the daily material, the main interest of his office was in analytical studies which summarized trends over, say, a six-month period, or explored some development or problem area in depth. He characterized such studies as those having "lasting value," and said he exercised "selective apathy" towards materials which were neither current news nor thorough analysis. When asked specifically about the MASS, the Surveyor, and the OCI Weeklies, he said all three fell into the middle category that he found not especially helpful, though he recalled several Weekly Surveyor items which had interested him.

2. Comments of Dr. James P. Wade, Deputy Assistant Secretary of Defense (ISA) (given to the NIO/SP on 5 December 1974):

Dr. Wade's functions include policy planning and SALT. For the first of these responsibilities, he regularly reads the NIB and the DIA daily output. (He favors a once-daily current intelligence summary, and regrets the substitution of other forms of communication for such a summary by DIA.) His experience with the inaccuracies of media news over the years is such that he welcomes independent coverage of current events by intelligence publications, and would be pleased to see such publications point out important media errors when they occur. For his SALT responsibilities, he reads technical publications including the Surveyor and the MASS (now WIS), in which he wants to learn promptly both what happened and what we think it means -- whenever we have analyzed the

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data sufficiently. He would not object if CIA combined some of its periodicals, e.g., the Surveyor and the WIS, or the political and economic weeklies. The intelligence research studies he remembers as most helpful in recent months are the GMAIC study on determining ICBM accuracies and the study on considerations affecting mobile ICBM deployment.



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